

Lancaster City Council

Pay Policy Statement 2017/18

1.0 Background

- 1.1 Under section 112 of the Local Government Act 1972, the Council has the “power to appoint officers on such reasonable terms and conditions as Council thinks fit”. Sections 38 – 43 of the Localism Act 2011 require that the Council produce a policy statement that covers a number of matters concerning the pay of the Council’s staff, principally Chief Officers.
- 1.2 This Pay Policy Statement (the ‘statement’) sets out the Council’s approach to pay policy in accordance with the requirements of Section 38 of the Localism Act 2011 and has been prepared in accordance with the Openness and Accountability in Local Pay: Guidance under Section 40 of the Localism Act published by the Secretary of State for Communities and Local Government in February 2012 and the Local Authorities (Data Transparency) Code 2014.

2.0 Purpose

- 2.1 The purpose of the statement is to provide transparency with regard to the Council’s approach to setting the pay of its employees by identifying:
- The methods by which salaries of all employees are determined;
 - The detail and level of remuneration of its most senior staff i.e. ‘Chief Officers’, as defined by the relevant legislation;
 - The Committee responsible for ensuring the provisions set out in this statement are applied consistently throughout the Council and recommending any amendments to the full Council.

3.0 Other legislation relevant to pay and remuneration

- 3.1 In determining the pay and remuneration of all of its employees, the Council will comply with all relevant employment legislation. This includes legislation such as the Equality Act 2010, Part Time Employment (Prevention of Less Favourable Treatment) Regulations 2000 and where relevant, the Transfer of Undertakings (Protection of Earnings) Regulations 2006.
- 3.2 The Council ensures there is no pay discrimination within its pay structures and that all pay differentials can be objectively justified through the use of job evaluation mechanisms, which directly establish the relative levels of posts in grades according to the requirements, demands and responsibilities of the role.

4.0 Definition of Officers covered by the Policy Statement

- 4.1 This policy statement is required to cover “Chief Officer” posts as defined in the Localism Act 2011.
- 4.2 For Lancaster City Council these are:
- a) The Chief Executive (Head of Paid Service)
 - b) Chief Officer (Legal & Governance) (Monitoring Officer) - post currently vacant

- c) Chief Officer (Resources) (Section 151 Officer responsible for the administration of the authority's financial affairs)
- d) Other Chief Officers:
 - Chief Officer (Environment)
 - Chief Officer (Health and Housing)
 - Chief Officer (Regeneration and Planning)
 - Assistant Chief Executive (interim for 12 months) – currently vacant
- e) The following posts are under Section 2(8) of the Local Government and Housing Act 1989 defined as Deputy Chief Officers, as they report directly to Chief Officers:
 - Business Support Manager
 - Commercial Centre Manager
 - Council Housing Building Programme Manager
 - Democratic Service Manager
 - Economic Development Manager
 - Financial Services Manager
 - HR Service Manager
 - ICT Manager
 - Internal Audit Manager
 - Legal Services Manager
 - Planning Manager
 - Principal Housing Manager
 - Private Sector Housing Manager
 - Public Protection Group Manager
 - Organisational Development Manager
 - Operations Manager
 - Regeneration Manager
 - Repairs and Maintenance Manager
 - Safety Manager
 - Senior Property Officer
 - Sports and Leisure Manager
 - Waste & Recycling Manager

4.3 It should be noted that, whilst within the terms of the Act, the posts listed in 4.2 (e) above may fall within the wider definition of Chief Officer posts, they are not designated as such within the Council. The Officers set out in 4.2 (e) are paid below £50,000 and their terms and conditions of service are based on those defined by the National Joint Council for Local Government, National Agreement on Terms and Conditions of Service (NJC Green Book).

5.0 Arrangements for the Remuneration of Chief Officers

5.1 The Council's arrangements for the remuneration of the posts detailed in Para 4.2 (a) to (d) above are set out in the schedule that is attached to this policy statement at Appendix A. It is the policy of this Council to establish a remuneration package for each Chief Officer post that is sufficient to attract and retain staff of the appropriate skills, knowledge, experience, abilities and qualities that is consistent with the Council's requirements of the post in question at the relevant time. The post of interim Chief Executive, which was approved by Cabinet on 14 February 2017 (subject to call in), will be engaged via a recruitment agency.

5.2 As part of the development of the new senior management structure in 2010 there was a review of Chief Officer Pay (excluding the Chief Executive) in which each post was

evaluated to determine its relative value. The outcomes of this review informed the development of a revised salary structure, whereby staff normally receive an annual increment within the defined grade until the post holder reaches the top of the grade. North West Employers provided guidance and advice on the valuation of the posts and statistical data which was used to determine the revised salary structure.

- 5.3 In 2012 the senior management structure within the Council was reviewed and as a result the posts of Deputy Chief Executive and the Head of Property Services were disestablished. A further review in 2013 resulted in a reorganisation of services and the disestablishment of the Head of Community Engagement post. Excluding the Chief Executive, the number of Chief Officer posts reduced to five, inclusive of the Section 151 Officer and the Monitoring Officer. Following a recommendation from Personnel Committee on 9 March 2015 a review of Chief Officer salaries was undertaken by NWE0, however this was subsequently deferred by Cabinet (4 August 2015 – minute 17 refers) until after 1 July 2016. These and ongoing developments in service structures call for a wider review and re-evaluation of roles and responsibilities across the senior management structure.

6.0 Policy on other Aspects of Chief Officer Remuneration

- 6.1 It is appropriate to cover other aspects of Chief Officer Remuneration in this policy statement. These other aspects are defined as recruitment, pay increases, additions to pay, performance related pay, earn back, bonuses, termination payments, transparency and re-employment when in receipt of a Local Government Pension Scheme (LGPS) pension or a redundancy/severance payment. These matters are set out in the document titled Arrangements for other aspects of Chief Officer Remuneration.

7.0 Chief Executive Remuneration

- 7.1 The post of Chief Executive (which also acts as Head of Paid Service) is paid on a fixed salary of £109,151 as at 1 April 2017. The post holder also acts as the Returning Officer for which additional fees are payable in relation to specific election based activities.

8.0 Returning Officer Fees

- 8.1 The Council appointed the Chief Executive as Returning Officer in 2016.
- 8.2 In accordance with the national agreement the Chief Executive is entitled to receive and retain the personal fees arising from performing the duties of Returning Officer, Acting Returning Officer, Deputy Returning Officer or Deputy Acting Returning Officer and similar positions which he or she performs subject to the payment of pension contributions thereon, where appropriate.
- 8.3 Fees for Returning Officer and other electoral duties are identified and paid separately for local government elections, elections to the UK Parliament and EU Parliament and other electoral processes such as referenda. As these relate to performance and delivery of specific elections duties as and when they arise, they are distinct from the process for the determination of pay for Chief Officers.

9.0 Other Chief Officers Conditions of Service

- 9.1 The other terms and conditions of service are set out in the relevant conditions of service handbooks as follows:

Chief Executive:	The Joint Negotiating Committee for Local Authority Chief Executives - Conditions of Service.
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All other Chief Officers: The Joint Negotiating Committee for Chief Officers in Local Authorities - Conditions of Service.

10.0 Additional Chief Officers Allowances

- 10.1 Any other allowances relating to the Chief Officers are the same as for all other posts within the Council, for example, reimbursement of fuel expenditure from business travel.

11.0 Recruitment of Chief Officers

- 11.1 The Council's policy and procedures with regard to recruitment of Chief Officers is set out within the Council's Constitution: Part 4 - Rules of Procedure, Section 6 (Officer Employment Procedure Rules).
- 11.2 When recruiting to all posts the Council will take full and proper account of all provisions of relevant employment law and its own Equal Opportunities, Recruitment and Redeployment policies.
- 11.3 The remuneration offered to any newly appointed Chief Officer will be in accordance with the pay structure and relevant policies in place at the time of recruitment.
- 11.4 Where the Council is unable to recruit Chief Officers, or there is a need for interim support to provide cover for a substantive Chief Officer post, the Council will, where necessary, consider engaging individuals under a 'contract for service' or via an agency. These will be sourced through a relevant procurement process ensuring the Council is able to demonstrate the maximum value for money benefits from competition in securing the relevant service.
- 11.5 Cabinet have agreed to the engagement, via an agency, of an interim Assistant Chief Executive for a period of 12 months.

12.0 Policy on Remunerating the Lowest Paid in the Workforce

- 12.1 The Council applies terms and conditions of employment that have been negotiated and agreed through appropriate collective bargaining mechanisms (national or local) or as a consequence of Council decisions; these are then incorporated into contracts of employment.
- 12.2. With the adoption of the Living Wage as the base rate of pay across the Council, the lowest scale point is SCP 10. This scale point automatically defaults to the Living Wage rate on 1 April each year. This scale point relates to an annual salary of £16,303 as at 1 April 2017 and can be expressed as an hourly rate of pay of £8.45.
- 12.3 The Council's main pay scale was developed as part of the Council's Fair Pay review and implemented on 1 April 2010. The Council's pay scales from 1 April 2017 are set out in the Lancaster City Council's Pay and Grading Structure 1 April 2017.
- 12.4 The Council also employs Apprentices who are not considered within the definition of 'lowest paid employees' as they are employed under locally defined Apprentice Pay Rate, which track the national minimum pay rate.

The rates from 1 April 2017 are:

- **Apprentice Year One Rate:** £5.60 (18 - 20 year old - National Living Wage)
- **Apprentice Year Two Rate:** £7.05 (21 – 24 years of age - National Living Wage)
£7.50 (over 25 years of age - National Living Wage)
- **Apprentice Year Three:** £8.45 SCP10 (Living Wage Rate £8.45)

13.0 Relationship between Chief Officer Remuneration and that of other Staff

- 13.1 The highest paid salary in this Council is £109,151, with effect from 1 April 2017, which is paid to the Chief Executive. Pay ratios between Chief Officers and other staff are set out below. This Council does not have a policy on maintaining or reaching a specific 'pay multiple'. However the Council is conscious of the need to ensure that the salary of the highest paid employee is not excessive and is consistent with the needs of the Council as expressed in this policy statement. The Council's approach to the payment of other staff is to pay that which the Council needs to pay to recruit and retain staff with the skills, knowledge, experience, abilities and qualities needed for the post in question at the relevant time, and to ensure that the Council meets any contractual requirements for staff including the application of any local or national collective agreements, or Council decisions regarding pay.

Living Wage

- 13.2 Lancaster City Council has adopted the living wage as its base rate of pay. The Living Wage is a non-statutory rate of pay which is set independently and reviewed annually, normally in November. Lancaster City Council will apply any increase to the Living Wage rate on 1 April in the following year. From 1 April 2017 the Living Wage rate is £8.45.
- 13.3 The pay ratios from 1 April 2017 when the Living Wage supplement is included are as follows:

Post	Salary	Benchmark	Salary	Ratio
Chief Executive	£109,151	Median Salary *	£20,661	5.28
		Mean Salary *	£23,710	4.60
		Lowest Salary	£16,303	6.70
Chief Officer	£66,805	Median Salary *	£20,661	3.23
		Mean Salary *	£23,710	2.82
		Lowest Salary	£16,303	4.10

** calculated using full-time equivalents*

14.0 Salary Information

- 14.1 A full schedule of salaries/grades within the Council is set out in Lancaster City Council's Pay and Grading Structure – 1 April 2017.

15.0 Pay Structure (General)

- 15.1 The Council uses the nationally negotiated pay spine(s) (i.e. a defined list of salary points). These spinal points are divided into a number of locally determined pay grades.
- 15.2 All other pay related allowances are the subject of either nationally or locally negotiated rates, having been determined from time to time in accordance with collective bargaining machinery. Any national pay increase will not apply to the Living Wage rate, which is determined locally as set out in section 13.2.

Job Evaluation

- 15.3 To determine the pay grade for the majority of posts the Council operates a Job Evaluation Scheme. The conventions are based on the evaluation factors within the Greater London Provincial Councils (GLPC) job evaluation scheme. In determining its grading structure and setting remuneration levels for any posts which fall outside its scope, the Council takes account of the need to ensure value for money in respect of the use of public expenditure, balanced against the need to recruit and retain employees who are able to meet the requirements of providing high quality services to the community, delivered effectively and efficiently and at times at which those services are required.
- 15.4 Council minute 57 (2) 2009 requested that officers review and amend the Council's Pay and Grading structure within two years. Since the implementation of the current structure on 1 April 2010, the Council's organisation and staffing structure has significantly changed. Whilst work has been undertaken since 2011 to identify options for a revised pay and grading structure, no alternative solution has yet been developed. There remains a need to give consideration to whether the current pay and grading structure is appropriate to the current needs of the Council and the alternatives available.
- 15.5 New appointments will normally be made at the minimum of the relevant pay scale point for the grade, although this can be varied where necessary to secure the best candidate. This arrangement applies equally to all employees of the Council. Where the appointment salary is above the minimum point of the pay scale and is not affected by other Council policies, for example promotion, redeployment or flexible retirement, this is approved in accordance with the Council's Constitution (Part 3 - Responsibility for Functions, Section 14). The principle of appointing at the bottom of the pay grade applies equally to Chief Officers.
- 15.6 From time to time it may be necessary to take account of the external pay levels in the labour market in order to attract and retain employees with particular experience, skills and capacity. Where necessary, the Council will ensure the requirement for such is objectively justified by reference to clear and transparent evidence of relevant market comparators, using data sources available from within the local government sector and outside, as appropriate.
- 15.7 Any temporary market supplement applied to the salary grade for a particular post will be subject to approval in accordance with the Council's Market Supplement Policy.

16.0 Approval of Salary Packages in Excess of £100K

- 16.1 The Council will ensure that, at the latest before an offer of appointment is made, any salary package for any post that is in excess of £100K will be considered by full Council. The salary package will be defined as base salary, any bonuses, fees, routinely payable allowances and benefits in kind that are due under the contract.

17.0 Contracts of Employment

- 17.1 It is the Council's policy to engage all of its contracted employees on standard contracts of employment and to apply Pay As You Earn (PAYE) taxation arrangements to all remuneration under those contracts in accordance with Her Majesty's Revenue and Customs (HMRC) rules.
- 17.2 Where consultants are recruited the Council will establish the consultant's employment status to ensure that HMRC rules are properly applied and that deductions from pay are made as appropriate.

18.0 Pension Contributions

- 18.1 Where employees have exercised their statutory right to become members of the Local Government Pension Scheme, the Council is required to make a contribution to the scheme representing a percentage of the pensionable remuneration due under the contract of employment of that employee. The rate of contribution is set by Actuaries advising the Lancashire County Government Pension Fund and reviewed on a triennial basis in order to ensure the scheme is appropriately funded
- 18.2 The Employer contribution rate from 1 April 2017 is 15.5%.
- 18.3 The Employee contribution rate effective from 1 April 2016 is based on salary as detailed below:

Salary (Full Time)	Contribution Rate
Up to £13,500	5.5%
£13,501 - £21,200	5.8%
£21,201 - £34,400	6.5%
£34,401 - £43,500	6.8%
£43,501 - £60,700	8.5%
£60,701 - £86,000	9.9%
£86,001 – £101,200	10.5%
£101,201 - £151,800	11.4%
Over- £151,800	12.5%

19.0 Payments on Termination

19.1 The Councils approach to statutory and discretionary payments on termination of employment of Chief Officers, prior to retirement, is set out within its policy statement and in accordance with:

- Local Government (Early Termination of Employment Discretionary Compensation) (England and Wales) Regulations 2006.
- Local Government Pension Scheme (Benefits, Membership and Contributions) Regulations 2007.
- Local Government Pension Scheme (Admin) Regulations 2008 (regulation 66).
- The Local Government Pension Scheme Regulations 2013.
- The Local Government Pension Scheme (Transitional Provisions, Savings and Amendment) Regulations 2014.

19.2 The policy applied equally to all permanent employees regardless of their grade is set out in the Council's Early Termination of Employment Policy.

20.0 Re- Employment with Lancaster City Council

20.1 An employee who is dismissed on redundancy grounds, and receives a voluntary (enhanced) redundancy payment, may be considered for re-employment to posts within the Council subject to the arrangements within the Council's Early Termination of Employment Policy

21.0 Accountability and Decision Making

21.1 In accordance with the Constitution of the Council, the Personnel Committee is responsible for decision making in relation to the recruitment, pay, terms and conditions and severance arrangements in relation to employees of the Council.

22.0 Amendments to the Policy

22.1 As the policy statement covers the period 1 April 2017 to 31 March 2018, amendments may need to be made throughout the relevant period. As the Localism Act 2011 requires that any amendments are approved by the Council by resolution, proposed amendments will be reported to the Personnel Committee for recommendation to full Council.

23.0 Policy for Future Years

23.1 This policy statement will be reviewed each year and will be presented to full Council each year for consideration in order to ensure that a policy is in place for the Council prior to the start of each financial year.

Chief Officers Remuneration - 2017/18

Post	Chief Executive
Base Salary	£109,151
Pension Contribution	11.4%
Election Fees	The Returning Officer fees are based on a fee calculated periodically by the Cabinet Office. The Council pays the fees for the local elections, and the fees for other elections such as Parliamentary, European and County Council are paid for externally.
Expenses	Travel and other expenses reimbursed through normal Council procedures
Bonuses	The terms within the Contract of employment do not provide for the payment of any bonus
Honoraria	Honoraria payments do not apply to this post.
Ex-Gratia Payments	There are no plans for this post to receive any ex-gratia payments.
Severance Arrangements	The Council's normal policy in relation to redundancy and early retirement applies to this post. The arrangements are the same for all employees of the Council.

Post	Chief Officer - Legal & Governance (Monitoring Officer) – vacant			
Base Salary Grade	Point One	Point Two	Point Three	Point Four
	£64,361	£65,166	£65,980	£66,805
Pension Contribution	9.9%			
Election Fees	If appointed to a formal role as part of any election, fees would be paid in respect of the specific duties undertaken.			
Expenses	Travel and other expenses reimbursed through normal Council procedures			
Bonuses	The terms within the contract of employment do not provide for the payment of any bonus.			
Honoraria	Honoraria payments do not apply to this post.			
Ex-Gratia Payments	There are no plans for this post to receive an ex-gratia payments.			
Severance Arrangements	The Council's normal policy in relation to redundancy and early retirement apply to this post. The arrangements are the same for all employees of the Council.			

Post	Chief Officer - Resources (Chief Financial Officer)			
Base Salary Grade	Point One	Point Two	Point Three	Point Four
	£64,361	£65,166	£65,980	£66,805
Pension Contribution	9.9%			
Election Fees	If appointed to a formal role as part of any election, fees would be paid in respect of the specific duties undertaken.			
Expenses	Travel and other expenses reimbursed through normal Council procedures			
Bonuses	The terms within the contract of employment do not provide for the payment of any bonus			
Honoraria	Honoraria payments do not apply to this post.			
Ex-Gratia Payments	There are no plans for this post to receive an ex-gratia payment.			
Severance Arrangements	The Council's normal policy in relation to redundancy and early retirement apply to this post. The arrangements are the same for all employees of the Council.			

Post	Chief Officer - Environment			
Base Salary Grade	Point One	Point Two	Point Three	Point Four
	£64,361	£65,166	£65,980	£66,805
Pension Contribution	9.9%			
Election Fees	If appointed to a formal role as part of any election, fees would be paid in respect of the specific duties undertaken.			
Expenses	Travel and other expenses reimbursed through normal Council procedures.			
Bonuses	The terms within the contract of employment do not provide for the payment of any bonus.			
Honoraria	Honoraria payments do not apply to this post.			
Ex-Gratia Payments	There are no plans for this post to receive an ex-gratia payment.			
Severance Arrangements	The Council's normal policy in relation to redundancy and early retirement apply to this post. The arrangements are the same for all employees of the Council.			

Post	Chief Officer - Health and Housing			
Base Salary Grade	Point One	Point Two	Point Three	Point Four
	£64,361	£65,166	£65,980	£66,805
Pension Contribution	9.9%			
Election Fees	If appointed to a formal role as part of any election, fees would be paid in respect of the specific duties undertaken.			
Expenses	Travel and other expenses reimbursed through normal Council procedures			
Bonuses	The terms within the contract of employment do not provide for the payment of any bonus.			
Honoraria	Honoraria payments do not apply to this post.			
Ex-Gratia Payments	There are no plans for this post to receive an ex-gratia payment.			
Severance Arrangements	The Council's normal policy in relation to redundancy and early retirement apply to this post. The arrangements are the same for all employees of the Council.			

Post	Chief Officer - Regeneration and Planning			
Base Salary Grade	Point One	Point Two	Point Three	Point Four
	£64,361	£65,166	£65,980	£66,805
Pension Contribution	9.9%			
Election Fees	If appointed to a formal role as part of any election, fees would be paid in respect of the specific duties undertaken.			
Expenses	Travel and other expenses reimbursed through normal Council procedures.			
Bonuses	The terms within the contract of employment do not provide for the payment of any bonus.			
Honoraria	Honoraria payments do not apply to this post.			
Ex-Gratia Payments	There are no plans for this post to receive an ex-gratia payment.			
Severance Arrangements	The Council's normal policy in relation to redundancy and early retirement apply to this post. The arrangements are the same for all employees of the Council.			